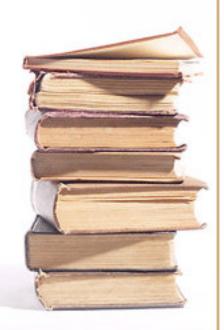
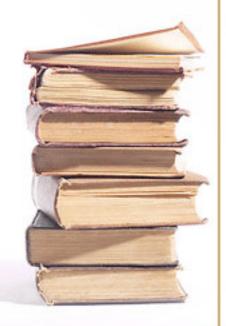
### City Budget 101

Basics about the City's budget and the outlook for 2008



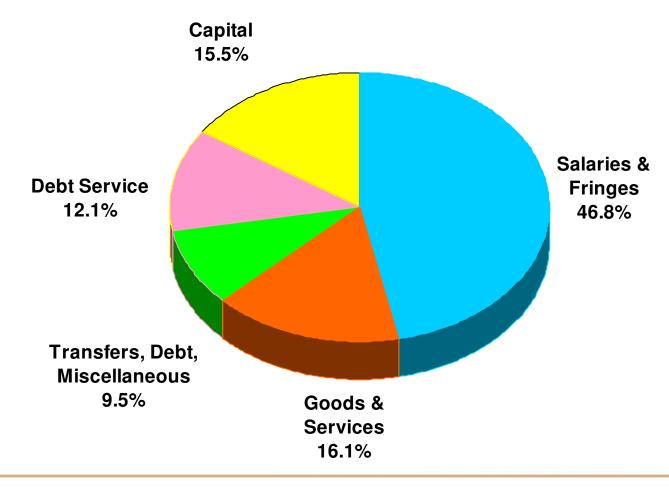
### City budget essentials

- How and where the money gets spent
- Where the money comes from
- Recent important trends
- What the future looks like
- When and how budget decisions are made

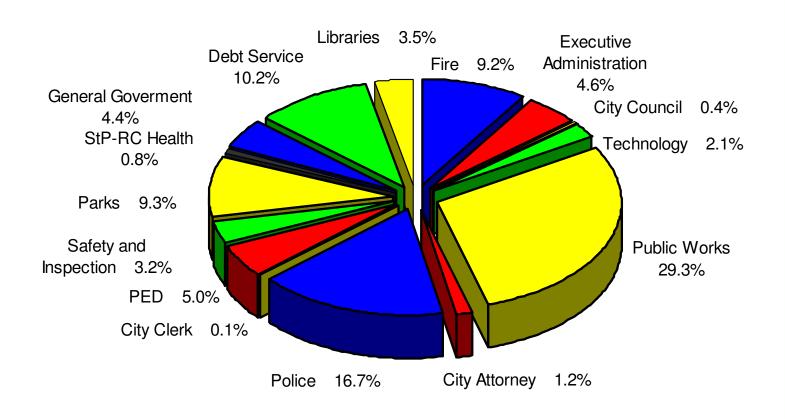


#### Where the money gets spent:

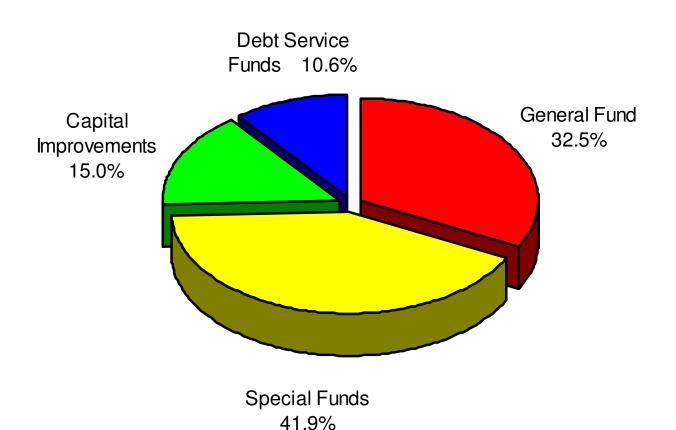
Total City Spending (net of transfers), 2007 \$488.42 million



#### 2007 Total Spending by Department



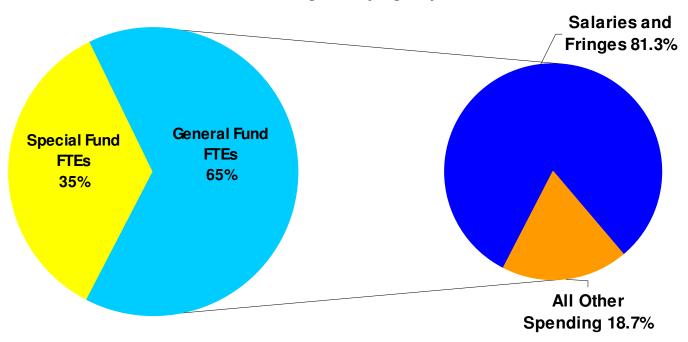
# General Fund accounts for nearly 1/3 of all spending



### Most employee costs are in the General Fund

#### City FTEs and General Fund Spending, 2007

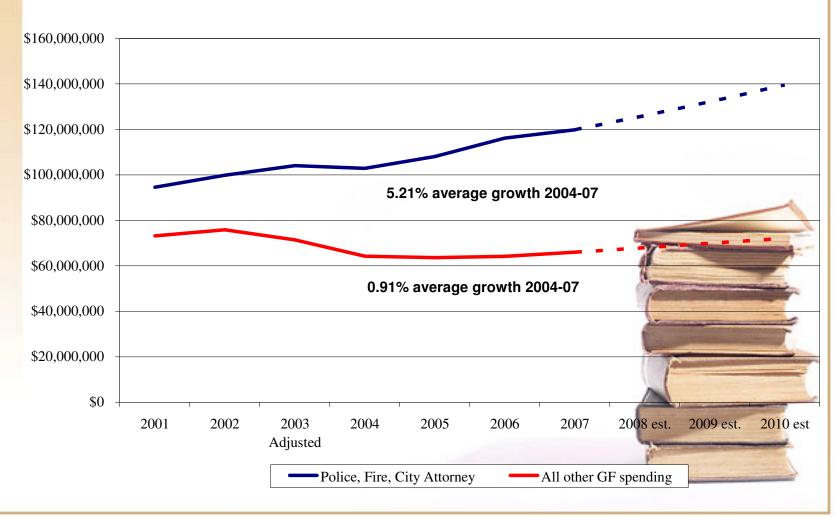




### Where General Fund money gets spent: By department

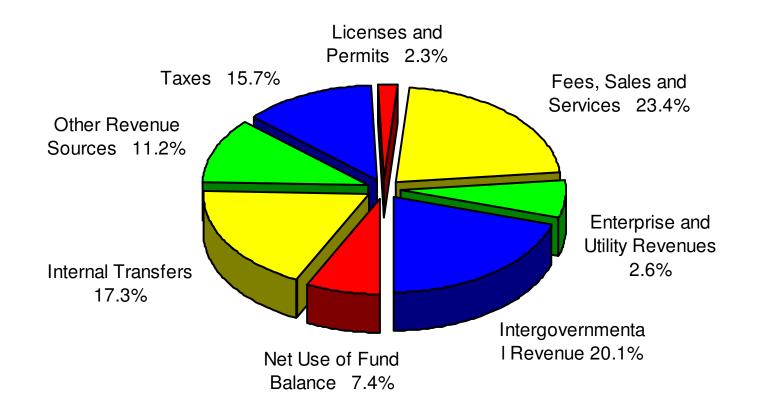
•	General Fund Total Spending	General Fund Salary & Fringes	Salary/Fringe % of Total
Attorney	\$5,772,924	\$5,358,155	92.82%
City Clerk	\$302,402	\$147,605	48.81%
Council	\$2,316,057	\$2,128,690	91.91%
Debt Service	\$0	\$0	0.00%
Financial Services	\$1,932,082	\$1,442,627	74.67%
Fire and Safety Services	\$44,805,399	\$40,713,324	90.87%
General Govt. Accounts	\$4,837,134	\$309,614	6.40%
StP-RC Health	\$0	\$0	0.00%
Human Resources	\$3,070,622	\$2,518,534	82.02%
Human Rights	\$532,865	\$497,210	93.31%
Libraries	\$13,924,387	\$10,062,102	72.26%
Mayor's Office	\$1,456,446	\$1,292,091	88.72%
Parks and Recreation	\$24,236,154	\$17,278,971	71.29%
Planning & Econ. Development	\$0	\$0	0.00%
Police	\$68,019,378	\$58,398,360	85.86%
Public Works	\$1,628,464	\$1,116,593	68.57%
Safety and Inspection	\$5,061,804	\$3,832,456	75.71%
Technology	\$7,936,438	\$5,918,090	74.57%
	\$185,832,556	\$151,014,422	81.26%

### Recent net spending growth has been in Police, Fire, and CAO

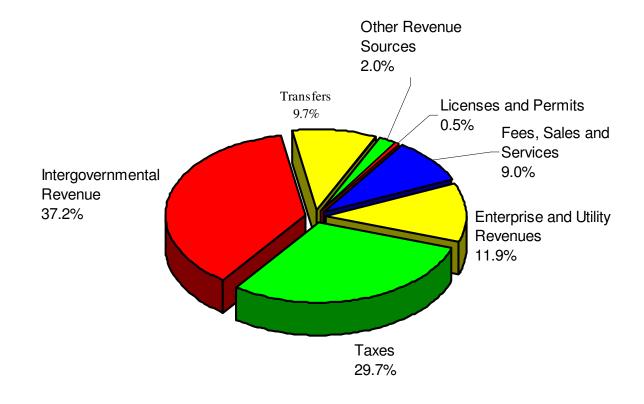


#### 2007 Total Revenue by Source

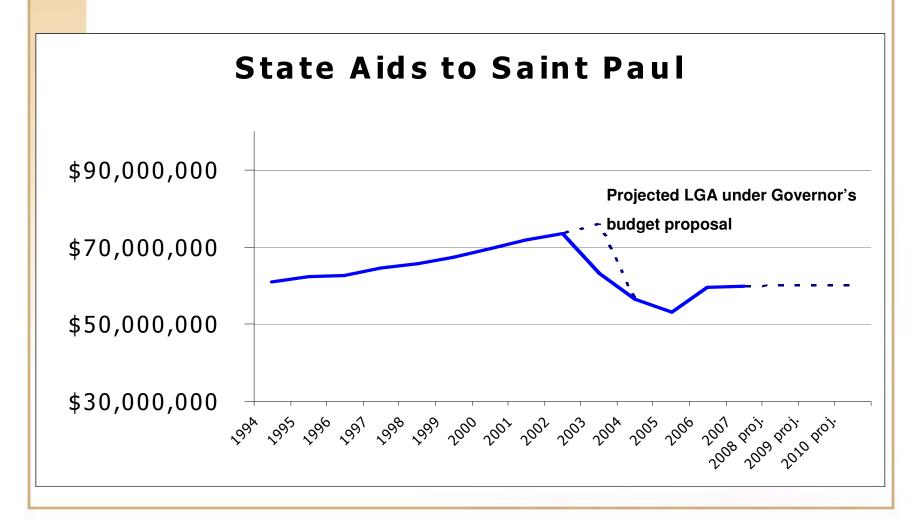
Includes Library Agency



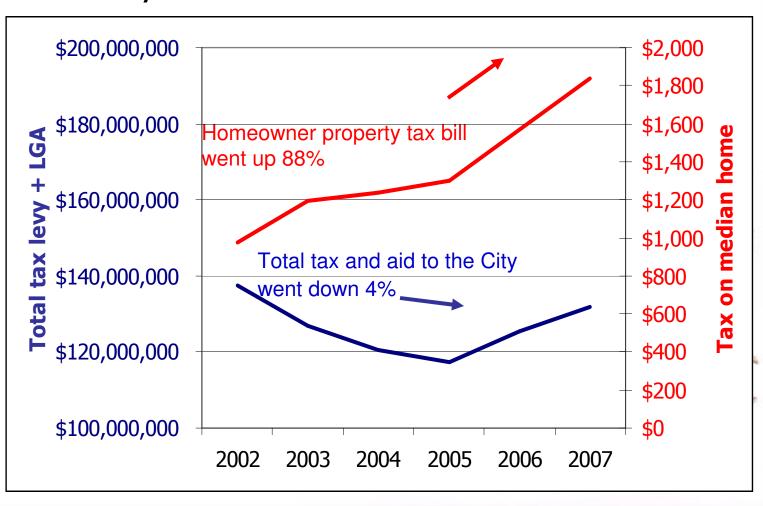
# Where our General Fund money comes from (and why we worry)



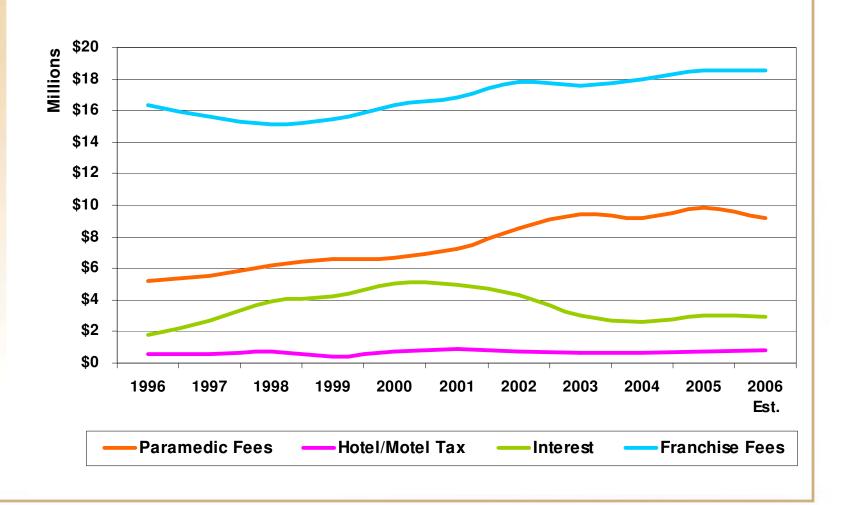
### Local Government Aid from the State was cut in 2003 and has not been restored



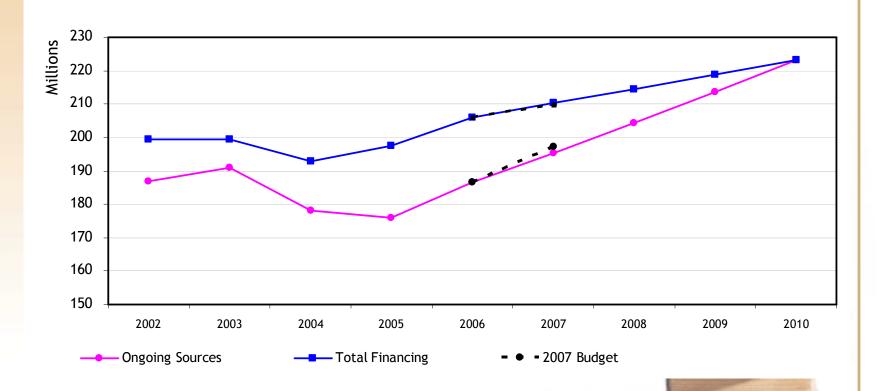
#### Property tax bills are way up, but the City's total revenue is down



### Other major General Fund revenues have not been consistent: Actual revenues 1996-2006



# The 'structural gap' in our General Fund budget—and a goal to close it by 2010



Combined General Library and Debt Service Funds

The gap between ongoing sources and total financing represents one-time or limited financing.

# The 2007 City budget made good progress toward long-term stability

- Permanent revenues grew \$11.1 million in the General Fund
- Net GF spending growth was held to 2.4%
- Service delivery restructurings improved quality and saved some money ('better service, better price')
- 2/3 of a \$16.5 million budget gap was closed with permanent revenue and spending

# The 2008 budget still faces big challenges

Replace 2007 'one-timers': \$5.1 M

• Estimated inflation: \$6.0 M

= low budget gap estimate: \$11.1 M

(this assumes no service level changes and flat LGA)

#### Additional items:

LGA loss 2008 (current law, vs. 2007): -\$2 million

Projected net LGA gain (Gov's budget, vs. 2007): +\$300,000

Approximate annual cost, 30 police: -\$2 million

Staffing for a new/expanded Rec Center -\$750,000

or Library (Rondo, Jimmie Lee, etc.)

# The range of options to fill a \$11.1 million budget gap next year:

- The 'usual suspects':
  - Increase the City tax levy 15%--and further burden taxpayers
  - Eliminate around 150 positions (5% of our workforce)—and cut services to citizens
- Are there better options?
  - Can we rethink how we deliver services for better quality and/or lower costs?
  - Can we find ways to improve our service quality that citizens will recognize, value, and pay for?
  - Is there duplication or extra `process' that doesn't add value for citizens?
  - Where can we partner across departments, governments, or with outside resources?

#### Decision-making about the 2008 City budget

- Mid-April: Departments receive budget instructions from OFS
- 5/21: Legislature adjourns—total revenue (LGA, etc.) picture becomes more clear
- Thru early June: Departments formulate budget choices and impacts, submit recommendations
- Thru July: Mayor reviews department plans and makes choices for overall budget
- August 15: 2008 budget plan presented to Council
- September 15: Maximum ("TNT") tax levy (sets practical upper limit on revenue)
- Mid-December: 2008 budget and tax levy adopted (after public TNT hearing)